

## TOHO College of Music (東邦音楽大学)

### Evaluation summary

**This university has demonstrated satisfactory compliance with the standards of the Japan Institution for Higher Education Evaluation.**

Standards	Evaluation result
Standard 1. Mission and Objectives, etc.	Satisfied
Standard 2. Students	Satisfied
Standard 3. Educational Curriculum	Satisfied
Standard 4. Faculty and Staff	Satisfied
Standard 5. Management, Administration and Finance	Satisfied
Standard 6. Internal Quality Assurance	Satisfied

### Good practices

- In order to improve the basic abilities of students in accordance with the founding principles and provide support for learning and class instruction including enriched career education over their four years at the university, the university offers the Toho Standard course based on a class teachers system. These initiatives are worthy of evaluation.
- The university has established and makes use of the Toho Wien Akademie in the Austrian capital of Vienna, which is a training facility consisting of accommodation, practice rooms, a library and canteen for the short-term training of students. This initiative is worthy of evaluation.
- The university publishes and uses its own textbook *Daily Piano Exercises to Improve Expression: Ten Basic Techniques*. This initiative is worthy of evaluation.
- Since the academic year 2015 the university has implemented external evaluations and published their results in which municipal government staff make a five-tier evaluation of the six items of (1) selection of entrants, (2) curriculum content and teaching methods, (3) support for learning and class instruction, (4) faculty organization, (5) facilities and equipment, and (6) social contribution, and publicize their comments. This initiative is worthy of evaluation.

### Recommendations for improvement

- The fill rate of the total capacity in the Department of Music is less than 70% and improvements regarding the recruitment of students are required.
- Due to a decline in the number of entrants the balance of school operation activity's income and

expenditure has remained in deficit for the last five years for both the university and its incorporated entity as a whole. The university needs to formulate and implement a mid- and long-term fiscal plan for the academic year 2021 onwards with income-expenditure equilibrium as a prerequisite, and make improvements to establish a stable financial base.

- Based on the three policies (diploma, curriculum and admission policies), the university needs to promote quality assurance about educational and research activities, formulate a mid- and long-term plan based on specific measures to increase entrant numbers and strengthen the financial base, and further strengthen the functionality of internal quality assurance about university operation through a PDCA cycle.