

## SAKUSHIN GAKUIN UNIVERSITY (作新学院大学)

### Evaluation summary

**This university has demonstrated satisfactory compliance with the standards of the Japan Institution for Higher Education Evaluation.**

Standards	Evaluation result
Standard 1. Mission and Objectives, etc.	Satisfied
Standard 2. Students	Satisfied
Standard 3. Educational Curriculum	Satisfied
Standard 4. Faculty and Staff	Satisfied
Standard 5. Management, Administration and Finance	Satisfied
Standard 6. Internal Quality Assurance	Satisfied

### Good practices

- The Qualification Acquisition Support Office holds free-of-charge lectures helpful in job placement activities on taking public servant examinations, bookkeeping examinations and IT passport examinations, and enthusiastic individual guidance is provided outside of class hours including weekends and public holidays. This initiative is worthy of evaluation.

### Recommendations for improvement

- In line with Article 93, paragraph (2), item (iii) of the School Education Act concerning “important matters regarding education and research,” the decisions of the President are made and responded to but they are not communicated to the Faculty Council. Although in the Faculty Council Regulations a distinction is made between “important matters regarding education and research” and “matters regarding education and research,” in other regulations and in actual practice the distinction is not clearly established. Improvements are therefore required in line with the gist of the revisions of the Act.
- With regard to the settlement of accounts and business results, Article 46 of the Private Schools Act stipulates that “the Chair of the Board of Directors shall report about the settlement of accounts and business results to the Board of Councilors within two months of the end of each fiscal year, and must seek the opinions of the Board of Councilors,” and it is necessary that the settlement of accounts and business results are decided upon beforehand by the Board of Directors. However, Article 40, paragraph (2) of the articles of endowment stipulate that “the Chair of the Board of Directors shall report about the settlement of accounts and business results to the Board of Councilors within two months of the end of each fiscal year, listen to their opinions and obtain the consent of the Board of Directors.” The fact that these stipulations are not in accordance with the Private Schools Act requires improvement.

- With regard to the procedures for the appointment of the Chair of the Board of Directors, directors and councilors based on the articles of endowment, the next councilors are appointed by the Board of Directors, after which the next directors are appointed from among the councilors. Although the documents differ according to the appointment stage and circumstances, the fact that the same name list (comparison list) containing the all the candidates for councilors, directors and Chair of the Board of Directors is distributed in advance and discussed is inappropriate in terms of documents and operational methods, and improvements are required.
- With regard to regulations including the Sakushin Gakuin University and Sakushin Gakuin University Women's College Regulations on the Prevention of Misconduct in Research Activities, which stipulate that "the President shall decide upon" their revision and abolition, in actuality the Board of Councilors and Board of Directors are discussing and deciding upon such matters. This is inappropriate and improvements are required.
- There are inconsistencies between the decisions of the President and the matters discussed by the Faculty Council stipulated in Article 93, paragraph (2), item (iii) of the School Education Act, irregularities in the area of governance such as the management of the Board of Directors and Board of Councilors, and the university's internal quality assurance cannot be described as sufficiently functional. Improvements are required with regard to these matters.